Texas Education Agency Standard Application System (SAS)

Program authority:	2017–2018 Perkins Reserve Grant Title I, Part A, Carl D. Perkins Career and Technical Education Act of 2006, Public Law 109-270, Section 112(a)(1)						FOR TEA USE ONLY Write NOGA ID here:		
Grant Period:	November 1	3, 2017, t	o Augus	t 31, 2018					
Application deadline:	5:00 p.m. Ce	entral Time	e, Septe	mber 26, 20	017		P	lace date slamp here.	
Submittal information:	One original and two copies of the application, printed on one side only and signed by a person authorized to bind the applicant to a contractual agreement, must be received no later than the aforementioned date and					al a	RECEIVED RECEIVED TOT OF 25 WI		
Contact information:	Diane Salaza	ar: diane.	salazar@	tea.texas.g	ov; (512) 936-6	060	1 3	ं स	
		Sche	dule #1	—General I	nformation			2 5	
Part 1: Applicant Infor	mation								
Organization name County-l		District #	rict #				Amendment #		
Judson ISD 015-916									
Vendor ID #	ESC Reg	gion#							
<u></u>	20								
Mailing address					City		State	ZIP Code	
8205 Palisades Drive					Live Oak		TX	78233	
Primary Contact									
First name		M.I.	Last	Last name			Title		
Renee		M	Lafreniere			CTE D	CTE Director		
Telephone #		Email a	address	FAX#					
				Djudsonisd.org 210-94		5-6960			
Secondary Contact				70 W 10 10 10 10 10 10 10 10 10 10 10 10 10	370	ATTENDED			
First name M.I. Last		name		Title					
Sharon Rodo			ldy Fed Prog			rams-Grants Director			
Telephone # Email address				FAX#					
210-945-5326 <u>sroddy@judsor</u>			nisd.org		210-945-6903				

I hereby certify that the information contained in this application is, to the best of my knowledge, correct and that the organization named above has authorized me as its representative to obligate this organization in a legally binding contractual agreement. I further certify that any ensuing program and activity will be conducted in accordance with all applicable federal and state laws and regulations, application guidelines and instructions, the general provisions and assurances, debarment and suspension certification, lobbying certification requirements, special provisions and assurances, and the schedules attached as applicable. It is understood by the applicant that this application constitutes an offer and, if accepted by the Agency or renegotiated to acceptance, will form a binding agreement.

Authorized Official:

First name

M.I.

Last name

Title

Jose Telaphonej≠ Elizondo

Chief Financial Officer

210-945**-5**502

Email address

FAX # 210-945-6905

Signature (blue lik preferred)

jelizondo@judsonisd.org Date signed

10 24 2017

nt, the legally responsible party may sign this application

Schedule #1—General Information						
County-district number or vendor ID: 015-916 Amendment # (for amendments only						
Part 3: Schedules Required for New or Amended Applications						

An X in the "New" column indicates a required schedule that must be submitted as part of any new application. The applicant must mark the "New" checkbox for each additional schedule submitted to complete the application. For amended applications, the applicant must mark the "Amended" checkbox for each schedule being submitted as part of the amendment.

Schedule	Cahadula Nama	Applicat	Application Type		
#	Schedule Name	New	Amended		
1	General Information		\boxtimes		
2	Required Attachments and Provisions and Assurances		N/A		
4	Request for Amendment	N/A	\boxtimes		
5	Program Executive Summary				
6	Program Budget Summary				
7	Payroll Costs (6100)	See			
8	Professional and Contracted Services (6200)	Important			
9	Supplies and Materials (6300)	Note For			
10	Other Operating Costs (6400)	Competitive			
11	Capital Outlay (6600)	Grants*			
12	Demographics and Participants to Be Served with Grant Funds				
13	Needs Assessment				
14	Management Plan				
15	Project Evaluation				
17	Responses to TEA Requirements				
18	Equitable Access and Participation				

^{*}IMPORTANT NOTE FOR COMPETITIVE GRANTS: Schedules #7, #8, #9, #10 and #11 are required schedules if any dollar amount is entered for the corresponding class/object code on Schedule #6—Program Budget Summary. For example, if any dollar amount is budgeted for class/object code 6100 on Schedule #6—Program Budget Summary, then Schedule #7—Payroll Costs (6100) is required. If it is either blank or missing from the application, the application will be disqualified.

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Schedule #2—Required Attachments and Provisions and Assurances					
County-district number or vendor ID: 015-916	Amendment # (for amendments only):				
Part 1: Required Attachments					

The following table lists the fiscal-related and program-related documents that are required to be submitted with the application (attached to the back of each copy, as an appendix).

#	Applicant Type	Name of Required Fiscal-Related Attachment
No fi	scal-related attachments are requ	ired for this grant.
#	Name of Required Program-Related Attachment	Description of Required Program-Related Attachment
No p	rogram-related attachments are re	equired for this grant.
Part	2: Acceptance and Compliance	

By marking an X in each of the boxes below, the authorized official who signs Schedule #1—General Information certifies his or her acceptance of and compliance with all of the following guidelines, provisions, and assurances.

Note that provisions and assurances specific to this program are listed separately, in Part 3 of this schedule, and

require a separate certification.

x	Acceptance and Compliance
\boxtimes	I certify my acceptance of and compliance with the General and Fiscal Guidelines.
	I certify my acceptance of and compliance with the program guidelines for this grant.
\boxtimes	I certify my acceptance of and compliance with all General Provisions and Assurances requirements.
	I certify that I am not debarred or suspended. I also certify my acceptance of and compliance with all Debarment and Suspension Certification requirements.

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Schedule #2—Required Attachments and Provisions and Assurances					
County-district number or vendor ID: 015-916	Amendment # (for amendments only):				
Part 3: Program-Specific Provisions and Assurances					

I certify my acceptance of and compliance with all program-specific provisions and assurances listed below. \boxtimes Provision/Assurance # The applicant provides assurance that program funds will supplement (increase the level of service), and not supplant (replace) state mandates, State Board of Education rules, and activities previously conducted with state or local funds. The applicant provides assurance that state or local funds may not be decreased or diverted for other purposes merely because of the availability of these funds. The applicant provides assurance that program 1. services and activities to be funded from this grant will be supplementary to existing services and activities and will not be used for any services or activities required by state law, State Board of Education rules, or local policy. The applicant provides assurance that the application does not contain any information that would be protected by 2. the Family Educational Rights and Privacy Act (FERPA) from general release to the public. The applicant provides assurances that they will continue to meet all Statutory Requirements as outlined in their 3. 2017–2018 Perkins Formula Grant incorporated by reference. The applicant assures that its ability is to meet the 20% match requirement. 4. Applicants applying for Focus Area 1, 2, or 3 provide assurance that the curriculum they develop will be appropriately aligned to marketable skills in the identified high-demand occupations. It may include industry 5. recognized credentialing as part of the degree plan. Applicants applying for Focus Area 1, 2, or 3 provide assurance that the development and implementation of industry experiences, including mentorship programs, internships, externships, and/or apprenticeship, will expose 6. students to applied learning and real-world work activities in the identified high-demand occupation(s). Applicants applying for Focus Area 1, 2, or 3 provide assurance that, within 90 days of the grant start, awarded applicants will submit a Memorandum of Understanding (MOU) detailing the relationship between the dual credit 7. partner, the LEA, and business and industry partner(s).

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Schedule #4—Request for Amendment County-district number or vendor ID: 015-916 Part 1: Submitting an Amendment

This schedule is used to amend a grant application that has been approved by TEA and issued a Notice of Grant Award (NOGA). **Do not submit this schedule with the original grant application.** Refer to the instructions to this schedule for information on what schedules must be submitted with an amendment.

An amendment may be submitted by mail *or* by fax. Do not submit the same amendment by both methods. Amendments submitted via email will not be accepted.

If the amendment is mailed, submit three copies of each schedule pertinent to the amendment to the following address: Document Control Center, Grants Administration Division, Texas Education Agency, 1701 N. Congress Ave., Austin, TX 78701-1494.

If the amendment is faxed, submit one copy of each schedule pertinent to the amendment to either of the following fax numbers: (512) 463-9811 or (512) 463-9564.

The last day to submit an amendment to TEA is listed on the <u>TEA Grant Opportunities</u> page. An amendment is effective on the day TEA receives it in substantially approvable form. All amendments are subject to review and approval by TEA.

Part 2: When an Amendment Is Required

For all grants, regardless of dollar amount, prior written approval is required to make certain changes to the application. Refer to the "When to Amend the Application" guidance posted in the Amendment Submission Guidance section of the Grants Administration Division Administering a Grant page to determine when an amendment is required for this grant. Use that guidance to complete Part 3 and Part 4 of this schedule.

Part 3: Revised Budget							
			Α	В	С	D	
#	Schedule #	Class/ Object Code	Grand Total from Previously Approved Budget	Amount Deleted	Amount Added	New Grand Total	
1.	Schedule #7: Payroll	6100	\$	\$	\$	\$	
2.	Schedule #8: Contracted Services	6200	\$	\$	\$	\$	
3.	Schedule #9: Supplies and Materials	6300	\$	\$	\$	\$	
4.	Schedule #10: Other Operating Costs	6400	\$	\$	\$	\$	
5.	Schedule #11: Capital Outlay	6600	\$	\$	\$	\$	
6.	Total costs:		\$	\$	\$	\$	

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	Schedule #4—Request for Amendment (cont.)						
County	-district number o	or vendor ID: 015-916	Amendment # (for amendments only):				
	Amendment Ju						
Line #	Schedule # Being Amended	Description of Change	Reason for Change				
1.							
2.							
3.							
4.							
5.							
6.							
7.							

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Schedule #5—Program Executive Summary
County-district number or vendor ID: 015-916 Amendment # (for amendments only):
Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Aria
ndicate the Focus Area for which you are applying. <i>Only one Focus Area may be selected per application, limit of wo applications per LEA</i> (see Program Guidelines pages 8 and 11 for more information on eligibility requirements for each of the Focus Areas).
☐ Focus Area 1: Pathway Hubs, Rural Schools
☑ Focus Area 2: Pathway Hubs, Career Center Partnerships
☐ Focus Area 3: CTE Career Cluster
☐ Focus Area 4: Testing Site/Licensed Instructor
The overall goal and objectives of the program is to develop and implement a Technology Career Center Partnership in order to meet the needs of the local Alamo Workforce Solutions identified high-demand occupations in the area of Network and Computer Systems as well as become a leader in technology career training programs in the San Antonio egion. The Technology Career Center Partnership (TCCP) will offer courses in career pathways of Information echnology and Cybersecurity. The program will become affiliated with the CompTIA and Test Out Academic partnerships in order to provide information technology certifications that are considered as key for high school students of be successful in the IT field—either by entering the workforce or a similar post-secondary institution. Such certifications also increase the student's marketability, salary levels, career advancement opportunities, and post-secondary education in this particular field. Students completing their four-year coherent sequence of courses will be prepared through lectures, curriculum standards identified and written by industry, actual IT and Cybersecurity professional experiences, and hands-on lab work in order to seek employment as professional skilled computer systems and security, network, and/or software echnicians. Students will be able to build leadership and employability skills through mentorship, student organizations uch as SkillsUSA and the Cyber Patriot Club. Judson ISD and St. Philip's College will partner with Wagner High School's Information Technology, and Veterans Memorial High School (VMHS) Cybersecurity programs to offer dual credit courses to students with the possibility to sam colleges, St. Philip's College, Additionally, St. Philip's College has partnership agreements with four-year universities, including University of Texas-San Antonio that offer undergraduate and graduate programs in Information Technology and Cyber Security. The ToCP, in quarterly collaboration with a dedicated Program Advisory Committee, will continu

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Schedule #5—Program Executive Summary (cont.)				
County-district number or vendor ID: 015-916	Amendment # (for amendments only):			
Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Arial.				

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	Schedule #6—F	rogram	Budget Sun	<u>mary</u>		
County-district	r amendments only):					
	rity: Title I, Carl D. Perkins Career and 7	echnical	Education A	ct of 2006, P. L. 1	09-270, Sec. 1	12 (a)(1)
Grant period: N	lovember 13, 2017, to August 31, 2018		Fund code:	244		
Budget Summ	nary					
Schedule #	Title	Class/ Object Code	Program Cost	Admin Cost	Total Budgeted Cost	Match
Schedule #7	Payroll Costs (6100)	6100	\$42,345	\$	\$42,345	\$0
Schedule #8	Professional and Contracted Services (6200)	6200	\$2,000	\$	\$2,000	\$1,000
Schedule #9	Supplies and Materials (6300)	6300	\$28,955	\$	\$28,955	\$28,000
Schedule #10	Other Operating Costs (6400)	6400	\$1,700	\$	\$1,700	\$1,000
Schedule #11	Capital Outlay (6600)	6600	\$0	\$	\$0	\$0
Grand total of	oudgeted costs (add all entries in each o	column):	\$75,000	\$	\$75,000	\$30,000
	Administra	itive Cos	t Calculatio	n		
Enter the total	grant amount requested:				\$75,0	000
Percentage limit on administrative costs established for the program (5%):				× .05		
Multiply and round down to the nearest whole dollar. Enter the result. This is the maximum amount allowable for administrative costs, including indirect costs:				\$7,500		

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\	nty-district number or vendor ID: 015-916	Amen	dment # (for ar	nendments or	າໄ <u>y):</u>
oui	Employee Position Title	Estimated # of Positions 100% Grant Funded	# of Positions <100% Grant Funded	Grant Amount Budgeted	Match
Aca	demic/Instructional				
1				•	\$
2	Educational aide			\$ \$	\$
3	Tutor			_	Ψ
Prog	gram Management and Administration			•	\$
4	Project director			\$ 054	
5	Project coordinator		11	\$34,954	\$
6	Teacher facilitator			\$	\$ \$
7	Teacher supervisor			\$	\$
8	Secretary/administrative assistant			\$	\$
9	Data entry clerk			\$	<u> </u>
10	Grant accountant/bookkeeper			\$	<u> </u>
11	Evaluator/evaluation specialist			Ψ	Ψ
Aux	kiliary		1		\$
12	Counselor			\$	\$
13	Social worker			\$	<u> </u>
14	Community liaison/parent coordinator	!:4\	Ψ		
Edu	ucation Service Center (to be completed by ES	C only when ESC is the a	oplicant)		
15					
16			4 4		
17					
18				F	
19				101	
20					
Oth	ner Employee Positions			<u>e</u>	\$
21	Title			\$	\$
22	Title		<u> </u>	\$	\$
23	Title				
24		Subtotal en	nployee costs:	\$34,954	\$0
	bstitute, Extra-Duty Pay, Benefits Costs				
25				\$	\$
25 26				\$1,000	\$
27				\$	\$
28				\$6,391	\$
29	61XX Tuition remission (IHEs only)			\$	\$
30	Sul	btotal substitute, extra-duty,	benefits costs	\$7,391	\$
31	Grand total (Subtotal employee costs plus	subtotal substitute, extra-	duty, benefits costs):	\$42,345	\$0

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E 100 100 100 100 100 100 100 100 100 10	3	Schedule #8—Professional and Contracted Se	rvices (6200)		
Cour	ntv-	11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	nendment # (for alli)	endments o	nly):
1107		On a straight on individual vandor in a grant application does not meet til	e applicable require	ments for so	ole-source
prov	ider	TEA's approval of such grant applications does not constitute approval.	val of a sole-source	provider	
		Professional and Contracted Services Requiring S	Specific Approval		
		Expense Item Description	A	Grant Amount udgeted	Match
	Т	Rental or lease of buildings, space in buildings, or land			
626	9	Specify purpose:		\$0	\$0
	a.	Subtotal of professional and contracted services (6200) costs respecific approval:	quiring	\$0	\$0
	_	Professional and Contracted Service	ces		
#		Description of Service and Purpose		Grant Amount audgeted	Match
1	Ev	cellence in Technology Summer Camp (college & test prep,PBL,appli		\$2,000	\$1,000
2		Conclude III 1 connotegy butters and the control of			
3				\$	\$
4				\$	\$
5	_			\$	\$
6				\$	\$
7				\$	\$
8				\$	\$
9				\$	\$
10				\$	\$
11				\$	\$
12				\$	\$
13_				\$	\$
14				\$	\$
	b.	Subtotal of professional and contracted services:		Ψ	
	C.	Remaining 6200—Professional and contracted services that do specific approval:		\$2,000	\$1,000
		(Sum of lines a, b, and	c) Grand total	\$2,000	\$1,000

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On this date:					
By TEA staff person:					

Schedule #9—Supplies and	<u>Materials (6300)</u>		
County-District Number or Vendor ID: 015-916	Amendment number (for	amendments	only):
Supplies and Materials Requirin	g Specific Approval		
		Grant Amount Budgeted	Match
6300 Total supplies and materials that do not require specific app	proval:	\$28,955	\$11,300
	Grand total:	\$28,955	\$28,000

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	Schedule #10—Other C	peraum costs (0400)	1 1	
County	-District Number or Vendor ID: 015-916	Amendment number (for		only):
Expense Item Description			Grant Amount Budgeted	Match
6413 Stipends for non-employees other than those included in 6419				\$
Non-employee costs for conferences. Requires pre-authorization in writing.				\$
		osts requiring specific approval:	\$	\$
	Remaining 6400—Other operating costs that of		\$1,700	1,700
	Tromaining 5 100 Other opposition	Grand total:	\$1,700	\$1,700

In-state travel for employees does not require specific approval.

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	Deep 12 of 2

Coun	ty-District Number or Vendor ID: 015-916	Ame	endment number	(for amendmen	ts only):
#	Description and Purpose	Quantity	Unit Cost	Grant Amount Budgeted	Match
6669-	 Library Books and Media (capitalized and co 				
1		N/A	N/A		\$
66XX	—Computing Devices, capitalized				
2			\$	\$	\$
3			\$	\$	\$
4			\$	\$	\$
5			\$	\$	\$
6			\$	\$	\$
7			\$	\$	\$
8			\$	\$	\$
9			\$	\$	\$
10			\$	\$	\$
11			\$	\$	\$
6XX	—Software, capitalized				
12			\$	\$	\$
13			\$	\$	\$
14			\$	\$	\$
15			\$	\$	\$
16			\$	\$	\$
17			\$	\$	\$
18			\$	\$	\$
6XX	-Equipment, furniture, or vehicles				
19			\$	\$	\$
20			\$	\$	\$
21			\$	\$	\$
22			\$	\$	\$
23			\$	\$	\$
24			\$	\$	\$
25			\$	\$	\$
26			\$	\$	\$
27			\$	\$	\$
28			\$	\$	\$
6XX	—Capital expenditures for additions, improve			assets that ma	terially
ncrea 29	ase their value or useful life (not ordinary repa	airs and maintenan	ice)	\$0	\$0
29			Grand total:	Ψυ	ΨU

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10		S	chedu	le #12	—Den	ograp	hics a	nd Pa	rticipan	ts to B	e Serv	ed with	Grant F	und	
Count	y-distric	et num	ber or	vendor	ID: 01	5-916					Ame	ndment	# (for a	mend	lments only):
Part 1 for the	: Stude popula descrip	ent/Te ation to	acher be se fany d	Demogrved by ata not	g raphi y this g specif	cs of l rant p ically i	P <mark>opul</mark> a rogram request	ı. If dat ted tha	a is not t is impo	availab ortant to	le, ente under	er DNA. 1	Jse the the po	com pulati	data requested ment section to on to be served by
	nt Cat				umbe		tudent						Comm		
	mically antage			10	1			46%		Out of	217 to	tal stude	nts to l	oe se	rved by the grant
Limite	d Engli ent (LE	sh		8				3%		Out of	217 to	ital stude	nts to I	be se	rved by the grant
	lance r			NA	1		9	5.5%		WHS-	94%; \	/MHS-97	%		
	ıl dropo 3r 9-12			N/	1			2.2%		WHS-	2.2%; `	VMHS-D	NA		
	er Cat		Tea	cher N	lumbe	r T	eachei	Perce	entage				Comm	ent	
1-5 Ye	ears Ex	p.			-			%							
6-10 Y	ears E	xp.					%								
11-20	Years	Ехр.		2				100%				11 years erience	of exp	erien	ce; 1 Teacher = 9
20+ Y	ears E	кр.						%							
No de	gree						%								<u> </u>
Bache	Bachelor's Degree						%								
Maste	Master's Degree			2				100%			eacher	s have N	/laster's	s deg	rees
Docto							%								
Part 2	: Stud	ents/T	eache be se	rs To I	Be Ser	ved W	ith Gr	ant Fu	nds. En	ter the	numbe	r of stud	ents in	each	grade, by type of
	ol Type		Public				ent Cha		☐ Priva	ate Non	orofit	☐ Priva	te For P	rofit	☐ Public Institution
								Stu	ıdents	-					
РК	К	1	2	3	4	5	6	7	8	9	10	11	12		Total
										74	58	63	22*		MS will not have iors until 2018-19
1								Tea	achers						
PK	К	1	2	3	4	5	6	7	8	9	10	11	12		Total
										1	*1	1	*1		tal (*duplicated; 1 9-10 and 1 for 11-

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Schedule	#13N	leeds A	Assessment
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County-district number or vendor ID: 015-916

Amendment # (for amendments only):

Part 1: Process Description. A needs assessment is a systematic process for identifying and prioritizing needs, with "need" defined as the difference between current achievement and desired outcome or required accomplishment. Describe your needs assessment process, including a description of how needs are prioritized. If this application is for a district level grant that will only serve specific campuses, list the name of the campus(es) to be served and why they were selected. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

To help inform future decisions and strategic planning, Judson ISD completes continuous and intentional strategic planning with parents, business partners, community representatives, and higher education institutions. The method used to collect data is comprehensive and focuses on the entire district. Teams collect data from a variety of sources and identify priority needs areas in all aspects of school operation.

In addition, students complete an annual assessment to identify interest in various pathways. The Career and Technical Director, with the collaboration of the Curriculum and Instruction Department, facilitate the assessment process. The student needs assessment process is used as the basis for developing curricula and classroom practice that are responsive to learners' needs. It encompasses both what learners know and can do and what they want to learn and be able to do. The data is collected and evaluated to plan and support student choices. Finally, each career pathway cluster utilizes a program advisory committee made up student graduates, business and industry partners, parents, etc. Based on a program evaluation conducted on an annual basis, a budget is created to equip and bridge classroom instruction to industry standards and settings.

The key findings in completed needs assessments by students, parents, business and community partners indicates a strength in partnerships between higher education institutions and the school district. Relationships have been nurtured to extend the pathways into industry partners.

JISD is committed to fostering a positive culture, and climate at each school to support a smooth transition from high school to college. The data collected from student selection of careers and the evaluation completed by the Alamo Work Source, US Dept. of Labor, etc., resulted in the identification of Top 25 and high demand occupations. Judson ISD used these findings, the overall needs assessment from the strategic planning meetings, and input from program advisory members, to propose student choice in the information technology and cybersecurity career fields.

Judson ISD Technology Career Center Partnership intends to train and certify ALL students who enter our programs, Karen Wagner High School's Information Technology; and, Veterans Memorial High School's Cybersecurity, for multiple opportunities to enter the workforce with the necessary skills for success, as well as prepare them to enter college programs. We believe this grant will provide our students with access to a highdemand, high-need, and high-wage career industry; thereby, contributing to the next Cyber Generation.

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Schedule #13—Needs Assessment (cont.)

County-district number or vendor ID: 015-916

Amendment # (for amendments only):

Part 2: Alignment with Grant Goals and Objectives. List your top three to five needs, in rank order of assigned priority. Describe how those needs would be effectively addressed by implementation of this grant program. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	Identified Need	How Implemented Grant Program Would Address
1.	INDUSTRY CERTIFICATIONS	The Technology Career Center Partnership will ensure the acquisition of each campus as an approved/authorized test center (CompTIA, Pearson Vue, Microsoft IT), teachers will acquire the req'd test proctor/certifications to offer students opportunity to obtain certifications in CompTIA A+, Network+, Security+, Server+, and Linux+; TestOut PC Pro, Network Pro, Security Pro, Server Pro, and Linux Pro; and Microsoft, Oracle, and iC3; and, to provide all students instructional materials & resources necessary to facilitiate successful completion of these certifications
2.	CAREER READINESS PARTNERSHIPS	The Technology Career Center Partnership will facilitate collaboration with industry-related businesses and organizations that will support the goals & objectives of the grant; business stakeholders will join the Program Advisory Committee to ensure feedback, planning, and participation in strategies and activities to support student success with real-world, hands-on experiences, i.e. internships, mentors, interview and employability skills, classroom speakers, business visits, job shadowing, sponsors, etc. The Technology Career Center Partnership will facilitate
3.	COLLEGE READINESS PARTNERSHIPS	articulation agreements in specific college course content areas of information technology & cybersecurity; college stake-holders will join the Program Advisory Committee to ensure feedback, collaboration, and participation in strategies & activities to support student success in connections to college including college visits; summer camps will support preparations for college, i.e. College Prep TSI prep and testing. ApplyTexas, FAFSA, etc.
4.	ACADEMICS	Judson ISD has a comprehensive list of articulated dual credit core academic courses, as well as offerings in AP courses, as well as a college prep course; additionally, the summer camp for freshman will include academic and college-level preparation; tutoring support; study and test skills, time management, and TSI prep; sophomore summer camp will cover additional supports, strategies, and preparation, academic tutoring, and TSI testing
5.	RECRUITMENT	Ongoing recruitment efforts will be accomplished with assistance of a career counselor facilitating numerous district and cross-campus events including middle school visits, parent/community forums, career day, high school program tours, classroom presentations, marketing materials; registration & hand-scheduling of participating students to ensure proper scheduling and coherent sequencing of courses, and foundation/skill development

or TEA Use Only	
On this date:	
By TEA staff person:	
	On this date:

Via telephone/fax/email (circle as appropriate)

	Schodulo #44 - Management Plan								
Schedule #14—Management Plan County-district number or vendor ID: 015-916 Amendment # (for amendments only):									
Cou	County-district number or vendor ID: 015-916 Amendment # (for amendments only):								
Part 1: Staff Qualifications. List the titles of the primary project personnel and any external consultants projected to be									
IUA	involved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested certifications. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.								
req #		s. Resp	Desired Qualifications, Experience,	Certifications	<u> </u>				
-#		Title Desired Qualifications, Experience, Certifications Minimum Bachelor's degree from accredited university in a related field; valid teaching cert w/3-5							
		vears i	pars related work exp. industry-related certification. Experience implementing career-related						
	i ecnnology	programs and knowledge of state/federal funding guidelines/compliance; demonstrated ability to							
1.	Career Center	work widiverse constituency of faculty & staff across all academic & administrative units within							
	Specialist	second	lary & post-secondary institutions; skilled in developing	student leadersnip	opportunities,				
		and wi	th acquisition of req'd supporting materials	leted field: valid tear	ching cert w/3-5				
		Minim	im Bachelor's degree from accredited university in a re elated work exp; industry-related certification. Particip	sialeu lielu, vallu leat ste se member of ins	structional staff in				
	Cybersecurity	years	elated work exp; industry-related certification. Failucip ng for teaching, motivating students, developing classr	nom climate, managi	no classroom.				
2.		piannii	ting/evaluating pupils. Enable students to develop con	petencies/skills in a	rea of				
		cybers	ecurity, acquire industry certifications, and/or be prepa	red to enter college-	level coursework				
-		Minim	im Bachelor's degree from accredited university in a re	elated field; valld teat	cning				
		certific	ation w/3-5 years related work exp: industry-related ce	rtification. Participate	e as member or				
_	information	instruc	instructional staff in planning for teaching, motivating students, developing classroom climate,						
3.	Technology Teacher	manag	ing classroom, interacting/evaluating pupils. Enable st	udents to develop	no and/or ha				
	reaction	compe	tencies/skills in area of information technology, acquir	e industry certificatio	ns, and/or be				
	1.0.000	prepar	ed to enter college-level coursework eline. Summarize the major objectives of the planned	project, along with de	efined milestones				
Pai	rt 2: Milestones an	ia i ime	onse is limited to space provided, front side only. Use	Arial font, no smalle	r than 10 point.				
_		s. Res	Milestone	Begin Activity	End Activity				
#_	Objective			12/13/17	12/22/17				
		1.	Staff position approved, posted, hired	1/8/18	1/19/18				
	Develop the staff,	2.	Develop Leadership Team, Advisory Committee,	170710	1, 10, 10				
1.	leadership team,	ee 3.	etc. Collaborate w/various stakeholders to commit plan	1/18/8	2/2/18				
	advisory committe and overall plan	3. 4.	Meet with campus staff to prepare programs, facility		3/2/18				
	and overall plan	5.	Develop marketing materials & communication plan	1/16/18	3/2/18				
		1.	Meet with Advisory Committee to finalize needs	2/2/18	3/9/18				
	Finalize/purchase	2.	Meet w/Technology/campus to ensure infrastructure	2/2/18	2/23/18				
2.	curriculum	3.	Prepare reqd documentation/quotes for purchases	3/1/18	3/30/18				
	resources and	4.	Schedule professional development	2/1/18	2/19/18				
	equipment	5.	Plan out logistics for receipt/installation of materials	3/1/18	3/30/18				
_	Onlinhanding	1.	Coordinate all work-based learning sites/docs	1/9/18	2/19/18				
	Collaborative planning w/various	2.	Formalize articulation/course agreements w/IHE	12/13/17	1/19/18				
3.	stakeholders, sigr	<u>ე.</u>	Seek out/secure additional friends/funds support	1/19/18	8/31/18				
	artic agreements	4.	Complete site visits, employer and student evals	2/5/18	8/31/18				
		5.	Input/collect/submit/present all necessary data	2/5/18 a 1/19/18	8/31/18				
4.	Complete all	1.	Continue monthly, quarterly meetings to review dat		3/30/18				
	college related	2.	Coordinate IHE visits, schedule testing, complete ap	1/22/18	5/25/18				
	activities, testing,	3.	Facilitate mentors, classroom speakers, etc. Prepare summer camp for incoming 9 th /10 th grader		5/25/18				
	and deadlines; pla	an 4. 5.	Conduct internship/parent meetings for next year's	2/26/18	5/4/18				
<u> </u>	summer camp	1.			5/25/18				
	Complete certification testing		Host employer appreciation, student interns,	4/2/18	5/25/18				
5.	& internships;	g 2.	Assist in registrations & course scheduling for nxt y		3/30/18				
	prepare next yrs				8/31/18				
	Property from 110	4.	For TEA Use Only						
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	annes on idis Dade N	ave Det	n continued with.						

By TEA staff person:

registr & schedules	5. Prepare, finalize and present	all required reporting	6/11/18	8/31/18
Unless pre-award costs are specifically approved by TEA, grant funds will be used to pay only for activities occurring between the beginning and ending dates of the grant, as specified on the Notice of Grant Award.				
occurring between th	ne beginning and ending dates of	the grant, as specified of	on the Notice of	Grant Award.
Schedule #14—Management Plan (cont.)				
County-district number or vendor ID: 015-916 Amendment # (for amendments only):				

Part 3: Feedback and Continuous Improvement. Describe the process and procedures your organization currently has in place for monitoring the attainment of goals and objectives. Include a description of how the plan for attaining goals and objectives is adjusted when necessary and how changes are communicated to administrative staff, teachers, students, parents, and members of the community. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

At the district level, the grant program will be monitored by the Director of Career & Technical Education programs.

In addition, the grant program will be monitored in collaboration with the Federal Programs & Grants Director, Technology Career Center Partnership (TCCP) Specialist, and members of the TCCP Program Advisory Committee. These individuals will be involved in various phases of the grant project, including planning, implementation, and evaluation. During the grant project period, the TCCP Program Advisory Committee will meet periodically to discuss the project's progress, address any problems or concerns, and make recommendations for any needed modifications.

At the campus level, the program will be monitored by the principal and key administrators/staff, including assistant principal and CTE department chair.

Judson ISD agrees to comply with any reporting and evaluation requirements that may be established by the Texas Education Agency.

Part 4: Sustainability and Commitment. Describe any ongoing, existing efforts that are similar or related to the planned project. How will you coordinate efforts to maximize effectiveness of grant funds? How will you ensure that all project participants remain committed to the project's success? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Judson ISD, in collaboration with its community partners, has highly qualified administrators, teachers, and staff, experience, capacity, and resources to implement the grant project with funding support from the Perkins Reserve Grant. The amount requested from Perkins Reserve Grant for this initiative is \$75,000. The expenses for the project are detailed on the application budget forms.

The budget is reasonable and cost effective for the activities and services that will be provided.

The grant funds will be used to hire a project coordinator (Technology Career Center Partnership Specialist), provide professional development for teachers, purchase industry related materials and supplies, conduct a summer camp for students enrolled in the program, incorporate work-based learning opportunities for students in the form of internships, job shadowing, and mentors; and provide college and career guidance and counseling in order to maximize student opportunities for dual credit.

This partnership project and programs are aligned with Judson ISD Board of Trustee goals, district mission, the District Improvement Plan, local Workforce Solutions Alamo high-demand occupations, and state accountability measures. All stakeholders—district and campus personnel, industry and community partners, parents, volunteers, and business/ community leaders—support the grant project and will work together to ensure its success. As the grant funding ends in August 2018, the District is committed to maintaining these career programs with a combination of local funds, grants, and other sources of funding.

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Schedule #15—Project Evaluation

County-district number or vendor ID: 015-916

Amendment # (for amendments only):

Part 1: Evaluation Design. List the methods and processes you will use on an ongoing basis to examine the effectiveness of project strategies, including the indicators of program accomplishment that are associated with each. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	Evaluation Method/Process		Associated Indicator of Accomplishment
	Quantitative Data: Planning,	1.	Student Enrollment; coherent sequencing of participating students
1.	Year One	2.	# of Recruiting Activites provided for students, parents and community
		3.	Demographic data for participating students mirrors the district data
	Quantitative Data:	1.	# of opportunities for high school/college faculty to plan, collaborate
2.	Implementation, Year One	2.	# of stakeholder meetings with partner businesses and organizations
l		3.	# of students participating in an internship or other work-based experience
	Qualitative Data: Continuation,	1.	# of students making progress towards graduating
3.	Year Two	2.	# of students earning one or more industry certifications
		3.	Average # of college credits earned per student
	Qualitative Data: Program	1.	# of students enrolled in a related post-secondary program of study
4.	Effectiveness, Annual	2	# of students employed in a related career field
		3.	# of non-traditional students who are participating/completing the program

Part 2: Data Collection and Problem Correction. Describe the processes for collecting data that are included in the evaluation design, including program-level data such as program activities and the number of participants served, and student-level academic data, including achievement results and attendance data. How are problems with project delivery to be identified and corrected throughout the project? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Data analysis procedures will make use of statistical qualitative, analytical and presentation procedures to process and present data/findings. All project implementation benchmarks/milestones/performance objectives for the project period will be closely monitored to determine the extent to which they are achieved.

The TCCP Specialist will be responsible for daily/weekly input of all required data in the TEA data tracking system and ensuring its integrity and accuracy. The CTE Director will assist Program Advisory Committee in interpreting data to address program delivery and implementation, identify and correct problems, and follow-up to ensure the program is on track to achieve all goals and objectives.

The Program Advisory Committee will meet monthly in order to monitor data and to act swiftly to immediately correct any problems with project delivery. The TCCP Specialist will assume primary responsibility for program-level implementation and adjustment and will aggregate and analyze site-level data through observations, surveys, and formal and informal evaluation methods. In this way, the TCCP Specialist will be able to monitor and evaluate all planned activities and contracted services in order to determine their merits and effectiveness in achieving project aims.

The Program Advisory Committee, supported by the TCCP Leadership Team, will therefore be able to determine the extent to which project weaknesses, problems, or concerns are addressed in a timely manner as the implementation proceeds. With such close monitoring and ongoing evaluation of activities, activity schedules, participant satisfaction and participation levels, this Technology Career Center Partnership initiative will have the opportunity to continuously improve.

Data Sources: PEIMS, PBMAS, eSchool Four-Year Plans, OnData Suite, Perkins Effectiveness Report, Graduate Surveys, Professional Development/Training Records, Program Advisory Committee and Leadership Team Meeting Records, Career Cruising Interest Assessments.

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Schedule #17—Responses to TEA Program Requirements

County-district number or vendor ID: 015-916

Amendment # (for amendments only):

TEA Program Requirement 1: Explain how the project identified the high-demand occupations and their related programs of study in partnership with the local workforce development board. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Applicants applying for Focus Areas 1, 2, or 3 must address this question.

According to the "Cybersecurity Jobs Report," the rapid growth of computing and communication technologies around the globe has led to unprecedented growth in the cybersecurity industry and an urgent need for qualified individuals to address dramatic future growth. The federal government is placing significant resources into reducing the threat of cyber-attacks and President Obama declared that the "cyber threat is one of the most serious economic and national security challenges we face as a nation." The Bureau of Labor Statistics projects a 37% growth in employment for information security analysts from 2012-2022, much faster than the average of all occupations.

The ISACA 2016 Cybersecurity Skills Gap identified the follow statistics:

- 2 million: global shortage of cyber security professionals by 2019
- 3 times: rate of cyber security job growth vs. IT jobs overall
- 84%: organizations that believe applicants for open security jobs are unqualified
- 53%: organizations that experience delays (as long as 6 months) to find qualified security candidates
- 77%: of women said that no high school teacher or guidance counselor mentioned cybersecurity as a career choice
- 89%: of U.S. consumers believe it is important for organizations to have cybersecurity certified employees

According to the Burning Glass International Inc. report, "the demand for cybersecurity experts is growing at 12 times the overall job marketing and 73% during the five years from 2007 to 2012". Locally, the Alamo WDA projects an average annual growth rate of 46% from 2012 to 2022 in this industry.

The CyberTexas Foundation is a new non-profit (501c3), with a fifteen-year track record of success promoting cyber security education, economic development, and preparedness. Their mission is to maintain and multiply San Antonio's success and growths and to help develop our next Cyber Generation. They are committed to doubling the IT/Cyber workforce in the next 10 years (from 34K to 70K), field and support more than 300 high schools and middle schools, and expand cyber security curriculum into all of our San Antonio high schools and middle schools.

In addition, San Antonio, Texas, has been named "Cyber City USA" and is home to more than 1000 IT/ Cyber companies, and home to five NSA/DHS designated "Centers of Academic Excellence in Information Assurance Education" including University of Texas San Antonio (rated #1 in the country), Our Lady of the Lake University, Texas A&M University-San Antonio, San Antonio College, and St. Philip's College.

We believe this grant will provide our students with access to a high-demand, high-need, and high-wage career industries; thereby, contributing to the next *Cyber Generation*.

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Texas Education Agency	Standard Application System (SAS)		
Schedule #17—Responses to TEA	Program Requirements		
County-district number or vendor ID: 015-916	Amendment # (for amendments only):		
TEA Program Requirement 2: Describe how you will design at le postsecondary education and includes an appropriate sequence o occupations identified by local regional workforce board. The programment high school. Response is limited to space provided, front sapplicants applying for Focus Areas 1, 2, or 3 must address to	ram of study should build in rigor as students progress side only. Use Arial font, no smaller than 10 point.		
Veterans Memorial High School, Cybersecurity Pathway: Principles of Cybersecurity (9 th) Computer Maintenance (10 th) Networking (11 th) Practicum in Information Technology (12 th) Certifications: CompTIA A+, Network+, Security+, Linux+ and Testand Linux Pro	tOut PC Pro, Network Pro, Security Pro, Server Pro		
Magner High School, Information Technology Pathway Principles of Information Technology (9 th) Computer Programming I (10 th) Computer Programming II (11 th) Practicum in Information Technology (12 th) Certifications: CompTIA IT Fundamentals, Microsoft MTA, Oracle			
St. Philip's Community College			
University of Texas-San Antonio Bachelor of Science, Computer Science			

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Schedule #17—Responses to TEA Program Requirements

County-district number or vendor ID: 015-916

Amendment # (for amendments only):

TEA Program Requirement 3: Provide a sample crosswalk that identifies postsecondary coursework that would be required of a student in the program of study in order to complete a certificate or receive an associate's degree from the partnering general academic teaching institution(s) within two to three years of graduating from high school. The crosswalk may also demonstrate how the project can lead to a bachelor's degree. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Applicants applying for Focus Areas 1, 2, or 3 must address this question.

Alamo Colleges/Judson ISD Dual Credit Memorandum of Understanding allows a maximum of 14 courses to be completed within a high school program of study. The remaining degree requirements can be completed within two years of graduating from high school. Required TSI Assessment scores: English 36-390 w/Essay of 4 or an Essay of 5+ and Reading 351-390

Alamo Colleges Core Academics

EDUC 1300	Learning Framework
SPCH 1321	Business & Professional Communications
PHIL 1301	Language, Philosophy & Culture Core
ENGL 1301	Communications Core
MATH 1314	Mathematics Core
ECON 1301, or GEOG 1303, or PSYC 2301	Social & Behavioral Studies Core

St. Philip's Community College

- Associate of Applied Science
- o Information Technology Network Administrator OR Information Technology Cybersecurity Specialist

ITNW 1308	Implementing & Supporting Client Operating Systems
ITNW 1425	Fundamentals of Networking Technologies
ITSC 1316	Linux Installation & Configuration
ITNW 1454	Implementing & Supporting Servers
or COSC 1336	Programming Fundamentals I
ITNW 1413	Computer Virtualization
ITSY 1342	Information Technology Security
ITNW 2405	Network Administration

Alamo Colleges, St. Philip's College has a partnership/transfer agreement with University of Texas-San Antonio (UTSA), Bachelor's of Science in Computer Science

This seamless education plan would provide students the opportunity to accelerate to their AAS (within 1-2 years of graduating high school) and transfer to their BS or BAAS (within 2-3 years of graduating high school), yet still keep them under the maximum number of allowable dual credit courses.

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Schedule #17—Responses to TEA Program Requirements (cont.)

County-district number or vendor ID: 015-916

Amendment # (for amendments only):

TEA Program Requirement 4: Identify the partner organizations that will help carry out the grant. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point. **Applicants applying for Focus Areas 1, 2, or 3 must address this question.**

Judson ISD has a long-standing collaboration with neighboring districts through our work with the Region 20 Education Service Center, Career & Technical Education Division, as well as several joint partnerships, initiatives and organizations. The District has worked for several years with the St. Philip's College Alamo Academies' programs, with a contingent of students participating in the Information Technology Security Academy each year. However, Judson ISD is pledged to designing its own rigorous, competitive-edge computer and technology-based career programs with immersive curriculum, industry-standard certifications, and internship experiences; and, when combined with dual credit and advanced placement courses, enables our high school students to be career and college ready upon graduation. When outlining a framework for a Technology Career Center Partnership, Judson ISD sought the expertise of the teacher who designed the multiple-award winning Southwest ISD IT Academy and CyberPatriot team. Additionally, JISD staff has actively participated with a variety of organizations leading computer and cyber initiatives across the San Antonio area, including St. Mary's University, UTSA P-16 Initiative, a joint effort with the CyberTexas Foundation, University of Texas-San Antonio, and Our Lady of the Lake University called "We Teach", as well as several summer programs, Youth Code Jam, Youth Digital, etc.

Judson ISD is dedicated to working with several partner organizations to ensure compliance with the Technology Career Center Partnership goals and objectives, and ultimately, the successful implementation of Veterans Memorial High School's Cybersecurity and Karen Wagner High School's Information Technology programs. These organizations will include:

- CyberTexas Foundation
- Air Force Association
- USAF Joint Base San Antonio
 - o 24th Cyber Command
 - o 502d Air Base Wing
- City of San Antonio
- SA Works

TEA Program Requirement 5: Identify at least one industry partner that will assist with curriculum development to support relevant and frequent industry experiences for students participating in the program. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point. **Applicants applying for Focus Areas 1, 2, or 3 must address this question.**

The CyberTexas Foundation's mission is to "steer academic, business and government entities by developing, enhancing, promoting and sharing cyber and cybersecurity programs and capabilities." One of the Foundation's goals is to double the number of San Antonio area IT/Cyber companies in the next 10 years and again in the next 10 (from 1,000 to 2.000 to 4.000).

Judson ISD expects to work with Digital Defense Inc., the highest ranked of the cyber companies based in San Antonio, a hub for cybersecurity innovation and expertise, and committed sponsor, mentor and partner of the CyberTexas Foundation and Cyber Patriot Teams.

Additionally, Judson ISD has secured the commitment of the PricewaterhouseCoopers, LLP, to support the development and growth of the skills needed to employ workers in the high-skill, high-wage occupations in computer and information security within our region.

Finally, not only is Rackspace a worldwide leader in public cloud infrastructure managed service provider, top San Antonio employer with thousands of industry-certified employee positions, but they are also a committed regional education partner sponsoring high school internships and mentors, and hosting local, regional and state student competitions and events.

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Schedule	#17—Responses	to TEA Pre	ogram Red	uirements
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County-district number or vendor ID: 015-916

Amendment # (for amendments only):

TEA Program Requirement 6: Propose a sustainability plan to ensure that the school(s) will continue to meet the goals of the grant program after the end of the grant program. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Applicants applying for Focus Areas 1, 2, or 3 must address this question.

The Technology Career Center Partnership programs in Judson ISD will provide students with a life changing experience. The TCCP stakeholders will honor the importance of planning for sustainability from the very beginning of the program through identified key factors: attracting and retaining qualified instructors, generating student interest, and securing funding and support in order to sustain these innovative, high-demand programs.

- Attracting/Retaining Qualified Instructors teachers are the most critical aspect of these programs' success.
 Consistent, clear and direct expectations for the goals, objectives and outcomes of the TCCP during the
 interview and selection process will set the foundation. In addition to relevant work experience and industry
 certifications, qualities such as motivational, passion for the subject matter, and a sincere desire to work with
 students are just as important.
- Generating/Maintaining Student Interest developing a solid foundation of knowledge, skills and abilities will
 mold a productive student; designing the programs with strong connections in the community and industry will
 grow successful programs. With that success, must come the commitment to market those successes to the
 community. Not only do student organizations such as SkillsUSA and Cyber Patriot afford students
 opportunities to showcase their skills, and develop character skills such as leadership and problem-solving, but it
 also builds confidence and creates networking opportunities. Positioning and honoring the programs' and
 student successes and achievements to parents, businesses, and the community generates and maintains
 interest.
- Securing New Sources of Funding and Support Judson ISD recognizes funding and support as essential components to program sustainability. The TCCP Advisory Committee will play a central role in extending the community and family those campuses and programs have available to draw upon for support and, in some cases, funding. Members, through networking and innovative planning, often come up with a multitude of ways in which to support the programs. Additionally, through ongoing efforts of the Judson Education Foundation, a 501(c)3 organization, dedicated to supporting the school district, they can act as a fiduciary for funds donated to the programs; private donors and member businesses recognize the benefits of donating to an organization with this non-profit designation.
- Building Capacity the programs were built with stackable skills and credentials in mind; they were designed
 with resources from national partners like Microsoft IT Academy, CompTIA, and Pearson Vue. These program
 resources have been leveraged to set up the campuses as authorized academies and test centers in order to
 maximize the tools, resources and benefits, as well as program credibility.

The TCCP will maintain a leadership team that meets regularly to address issues of design and sustainability. The Leadership Team will review the programs' mission and purpose; review various quantitative and qualitative data (student surveys, teachers' survey, enrollment data etc.). to identify and correct issues; monitor performance measures, prioritize areas of sustainability/capacity, provide direct and indirect resources and support, and promote and advocate the programs and students to the community.

All other stakeholders, including district and campus personnel, parents, volunteers, and business/community leaders support the proposed grant project and will work together to ensure its success. As the grant funding ends, the District intends to maintain the program with a combination of local funds, grant funds, and other sources of funding.

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Schedule #17—Responses to TEA Program Requirements				
County-district number or vendor ID: 015-916 Amendment # (for amendments only):				
TEA Program Requirement 7: List capstone industry certifications and programs of study that were identified in partnership with postsecondary, industry, or other LEAs. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point. Applicants applying for Focus Area 4 must address this question.				
<u>Veterans Memorial High School, Cybersecurity Pathway</u> : Certifications: CompTlA A+, Network+, Security+, Linux+ and TestOut PC Pro, Network Pro, Security Pro, Server Pro and Linux Pro				
Karen Wagner High School, Information Technology Pathway Certifications: CompTIA IT Fundamentals, Microsoft MTA, Oracle (OCJ, OCA, OCJA), and iC3				

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Schedule #17—Responses to TEA Program Requirements					
County-district number or vendor ID: 015-916	Amendment # (for amendments only):				
TEA Program Requirement 8: Explain how the awarding of a Perkins F					
program. Response is limited to space provided, front side only. Use Aria	al font, no smaller than 10 point.				
Applicants applying for Focus Area 4 must address this question.					
Click and type here to enter response.					
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Schedule #18—Equitable Access and Participation (cont.)						
Count	County-District Number or Vendor ID: 015-916 Amendment number (for amendments only):					
Barrier: Cultural, Linguistic, or Economic Diversity (cont.)						
#	Strategies for Cultural, Linguistic, or Economic Diversity		Teachers	Others		
B12	Offer "flexible" opportunities for parent involvement including home learning activities and other activities that don't require parents to come to the school					
B13	Provide child care for parents participating in school activities					
B14	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities					
B15	Provide adult education, including high school equivalency (HSE) and/or ESL classes, or family literacy program					
B16	Offer computer literacy courses for parents and other program beneficiaries					
B17	Conduct an outreach program for traditionally "hard to reach" parents					
B18	Coordinate with community centers/programs					
B19	Seek collaboration/assistance from business, industry, or institutions of higher education					
B20	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of race, national origin, and color					
B21	Ensure compliance with the requirements in Title VI of the Civil Rights Act of 1964, which prohibits discrimination on the basis of race, national origin, and color					
B22	Ensure students, teachers, and other program beneficiaries are informed of their rights and responsibilities with regard to participation in the program					
B23	Provide mediation training on a regular basis to assist in resolving disputes and complaints					
B99	Other (specify)					
Barrie	: Gang-Related Activities					
#	Strategies for Gang-Related Activities	Students	Teachers	Others		
C01	Provide early intervention					
C02	Provide counseling					
C03	Conduct home visits by staff					
C04	Provide flexibility in scheduling activities					
C05	Recruit volunteers to assist in promoting gang-free communities					
C06	Provide mentor program					
C07	Provide before/after school recreational, instructional, cultural, or artistic programs/activities					

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Schedule #18—Equitable Access and Participation (cont.)					
County-District Number or Vendor ID: 015-916 Amendment number (for amendments only):					
Barrier: Gang-Related Activities (cont.)					
#	Strategies for Gang-Related Activities		Students	Teachers	Others
C08	Provide community service programs/activities				
C09	Conduct parent/teacher conferences				
C10	Strengthen school/parent compacts				
C11	Establish collaborations with law enforcement agencie	es .			
C12	Provide conflict resolution/peer mediation strategies/pr	rograms			
C13	Seek collaboration/assistance from business, industry higher education				
C14	Provide training/information to teachers, school staff, a with gang-related issues	and parents to deal			
C99	Other (specify)				
Barrie	r: Drug-Related Activities				
#	Strategies for Drug-Related Activiti	ies	Students	Teachers	Others
D01	Provide early identification/intervention				
D02	Provide counseling				
D03	Conduct home visits by staff				
D04	Recruit volunteers to assist in promoting drug-free schools and communities				
D05	Provide mentor program				
D06	Provide before/after school recreational, instructional, cultural, or artistic programs/activities				
D07	7 Provide community service programs/activities				
D08	D08 Provide comprehensive health education programs				
D09	O09 Conduct parent/teacher conferences				
D10	Establish school/parent compacts				
D11	Develop/maintain community collaborations				
D12	Provide conflict resolution/peer mediation strategies/pr	ograms			
D13	Seek collaboration/assistance from business, industry, higher education	or institutions of			
D14	Provide training/information to teachers, school staff, and parents to deal				
D99					
Barrier: Visual Impairments					
#	Strategies for Visual Impairments	5	Students	Teachers	Others
E01	Provide early identification and intervention				
E02					
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Schedule #18—Equitable Access and Participation (cont.)					
County-District Number or Vendor ID: 015-916 Amendment number (for amendments only):					
Barrier: Visual Impairments					
#	Strategies for Visual Impairments	Students	Teachers	Others	
E03	Provide program materials/information in large type				
E04	Provide program materials/information in digital/audio formats				
E05	Provide staff development on effective teaching strategies for visual impairment				
E06	Provide training for parents				
E07	Format materials/information published on the internet for ADA accessibility				
E99	Other (specify)				
Barrie	r: Hearing Impairments				
#	Strategies for Hearing Impairments				
F01	Provide early identification and intervention				
F02	Provide interpreters at program activities				
F03	Provide captioned video material				
F04	Provide program materials and information in visual format				
F05	Use communication technology, such as TDD/relay				
F06	Provide staff development on effective teaching strategies for hearing impairment				
F07	Provide training for parents				
F99	Other (specify)				
Barrie	r: Learning Disabilities				
#	Strategies for Learning Disabilities	Students	Teachers	Others	
G01	Provide early identification and intervention				
G02	Expand tutorial/mentor programs				
G03	Provide staff development in identification practices and effective teaching strategies				
G04	Provide training for parents in early identification and intervention				
G99	Other (specify)				
Barrier: Other Physical Disabilities or Constraints					
#	Strategies for Other Physical Disabilities or Constraints	Students	Teachers	Others	
H01	Develop and implement a plan to achieve full participation by students with other physical disabilities or constraints				
H02	Provide staff development on effective teaching strategies				
H03	Provide training for parents				
H99	Other (specify)				
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County-District Number or Vendor ID: 015-916 Amendment number (for amendments only): Barrier: Inaccessible Physical Structures	Schedule #18—Equitable Access and Participation (cont.)				
# Strategies for Inaccessible Physical Structures Develop and implement a plan to achieve full participation by students with other physical disabilities/constraints Ensure all physical structures are accessible	_		nt number (for	amendments	only):
Develop and implement a plan to achieve full participation by students with other physical disabilities/constraints	Barrie				
with other physical disabilities/constraints	#		Students	Teachers	Others
Jegs Other (specify)	J01	Develop and implement a plan to achieve full participation by students with other physical disabilities/constraints			
Barrier: Absenteeism/Truancy # Strategies for Absenteeism/Truancy # Strategies for Absenteeism/Truancy K01 Provide early identification/intervention K02 Develop and implement a truancy intervention plan K03 Conduct home visits by staff K04 Recruit volunteers to assist in promoting school attendance K05 Provide mentor program K06 Provide before/after school recreational or educational activities K07 Conduct parent/teacher conferences K08 Strengthen school/parent compacts K09 Develop/maintain community collaborations K10 Coordinate with health and social services agencies K11 Coordinate with the juvenile justice system K12 Seek collaboration/assistance from business, industry, or institutions of higher education K19 Other (specify) Barrier: High Mobility Rates # Strategies for High Mobility Rates Students Teachers Others L01 Coordinate with social services agencies L02 Establish collaborations with parents of highly mobile families L03 Establish/maintain timely record transfer system L99 Other (specify) Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents Students Teachers Others Others Others Others	J02	Ensure all physical structures are accessible			
# Strategies for Absenteeism/Truancy Students Teachers Others K01 Provide early identification/intervention	J99	Other (specify)			
K01 Provide early identification/intervention	Barrie	r: Absenteeism/Truancy			
K02 Develop and implement a truancy intervention plan	#	Strategies for Absenteeism/Truancy	Students	Teachers	Others
K03 Conduct home visits by staff K04 Recruit volunteers to assist in promoting school attendance K05 Provide mentor program K06 Provide before/after school recreational or educational activities K07 Conduct parent/teacher conferences K08 Strengthen school/parent compacts K09 Develop/maintain community collaborations K10 Coordinate with health and social services agencies K11 Coordinate with the juvenile justice system K12 Seek collaboration/assistance from business, industry, or institutions of higher education K99 Other (specify) Barrier: High Mobility Rates # Strategies for High Mobility Rates L01 Coordinate with social services agencies L02 Establish collaborations with parents of highly mobile families L03 Establish/maintain timely record transfer system L99 Other (specify) Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents Students Teachers Others Cothers Cot	K01	Provide early identification/intervention			
K04 Recruit volunteers to assist in promoting school attendance	K02	Develop and implement a truancy intervention plan			
K05 Provide mentor program	K03	Conduct home visits by staff			
K06 Provide before/after school recreational or educational activities	K04	Recruit volunteers to assist in promoting school attendance			
K07 Conduct parent/teacher conferences K08 Strengthen school/parent compacts K09 Develop/maintain community collaborations K10 Coordinate with health and social services agencies K11 Coordinate with the juvenile justice system K12 Seek collaboration/assistance from business, industry, or institutions of higher education K99 Other (specify) Barrier: High Mobility Rates # Strategies for High Mobility Rates L01 Coordinate with social services agencies L02 Establish collaborations with parents of highly mobile families L03 Establish/maintain timely record transfer system L99 Other (specify) Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents Cothers Students Teachers Others Students Teachers Others Strategies for Lack of Support from Parents	K05	Provide mentor program			
K08 Strengthen school/parent compacts K09 Develop/maintain community collaborations K10 Coordinate with health and social services agencies K11 Coordinate with the juvenile justice system K12 Seek collaboration/assistance from business, industry, or institutions of higher education K99 Other (specify) Barrier: High Mobility Rates # Strategies for High Mobility Rates L01 Coordinate with social services agencies L02 Establish collaborations with parents of highly mobile families L03 Establish/maintain timely record transfer system L99 Other (specify) Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents M01 Develop and implement a plan to increase support from parents	K06	Provide before/after school recreational or educational activities			
K09 Develop/maintain community collaborations K10 Coordinate with health and social services agencies K11 Coordinate with the juvenile justice system K12 Seek collaboration/assistance from business, industry, or institutions of higher education K99 Other (specify) Barrier: High Mobility Rates # Strategies for High Mobility Rates L01 Coordinate with social services agencies L02 Establish collaborations with parents of highly mobile families L03 Establish/maintain timely record transfer system L99 Other (specify) Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents M01 Develop and implement a plan to increase support from parents	K07	Conduct parent/teacher conferences			
K10 Coordinate with health and social services agencies K11 Coordinate with the juvenile justice system K12 Seek collaboration/assistance from business, industry, or institutions of higher education K99 Other (specify) Barrier: High Mobility Rates # Strategies for High Mobility Rates L01 Coordinate with social services agencies L02 Establish collaborations with parents of highly mobile families L03 Establish/maintain timely record transfer system L99 Other (specify) Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents M01 Develop and implement a plan to increase support from parents Coordinate with health and social services agencies	K08	Strengthen school/parent compacts			
K11 Coordinate with the juvenile justice system K12 Seek collaboration/assistance from business, industry, or institutions of higher education K99 Other (specify) Barrier: High Mobility Rates # Strategies for High Mobility Rates L01 Coordinate with social services agencies L02 Establish collaborations with parents of highly mobile families L03 Establish/maintain timely record transfer system L99 Other (specify) Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents M01 Develop and implement a plan to increase support from parents Students Teachers Others	K09	Develop/maintain community collaborations			
Seek collaboration/assistance from business, industry, or institutions of higher education	K10	Coordinate with health and social services agencies			
K12 higher education	K11	Coordinate with the juvenile justice system			
# Strategies for High Mobility Rates Students Teachers Others L01 Coordinate with social services agencies	K12				
# Strategies for High Mobility Rates Students Teachers Others L01 Coordinate with social services agencies	K99	Other (specify)			
L01 Coordinate with social services agencies	Barrie	r: High Mobility Rates			
L02 Establish collaborations with parents of highly mobile families	#	Strategies for High Mobility Rates	Students	Teachers	Others
L03 Establish/maintain timely record transfer system	L01	Coordinate with social services agencies			
L99 Other (specify)	L02	Establish collaborations with parents of highly mobile families			
Barrier: Lack of Support from Parents # Strategies for Lack of Support from Parents Students Teachers Others M01 Develop and implement a plan to increase support from parents □ □ □	L03	Establish/maintain timely record transfer system			
# Strategies for Lack of Support from Parents Students Teachers Others M01 Develop and implement a plan to increase support from parents	L99	Other (specify)			
M01 Develop and implement a plan to increase support from parents	Barrier: Lack of Support from Parents				
	#	Strategies for Lack of Support from Parents	Students	Teachers	Others
M02 Conduct home visits by staff	M01	Develop and implement a plan to increase support from parents			
	M02	Conduct home visits by staff			

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County-District Number or Vendor ID: 015-916 Amendment number (for amendments only): Barrier: Lack of Support from Parents Students Teachers Others	Schedule #18—Equitable Access and Participation (cont.)						
# Strategies for Lack of Support from Parents Students Teachers Others M03 Recruit volunteers to actively participate in school activities	County-District Number or Vendor ID: 015-916 Amendment number (for amendments only):						
M03 Recruit volunteers to actively participate in school activities	Barrier: Lack of Support from Parents (cont.)						
M04 Conduct parent/teacher conferences	#	Strategies for Lack of Support from Parents	Students	Teachers	Others		
M05 Establish school/parent compacts M06 Provide parenting training M07 Provide a parent/family center M08 Provide program materials/information in home language M09 Involve parents from a variety of backgrounds in school decision making M10 Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school M11 Provide child care for parents participating in school activities M12 Acknowledge and include family members' diverse skills, talents, and knowledge in school activities M13 Provide adult education, including HSE and/or ESL classes, or family literacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Facilitate school health advisory councils four times a year M17 Strategies for Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel M18 Strategies for Shortage of Qualified Personnel M19 Develop and implement a plan to recruit and retain qualified personnel M20 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups M30 Provide mentor program for new personnel M4 Provide interm program for new personnel M50 Provide an induction program for new personnel M61 Provide interm program for new personnel M62 Provide professional development in a variety of formats for personnel M63 Provide professional development in a variety of formats for personnel M64 Provide professional development in a variety of formats for personnel M65 Provide an induction program for new personnel M66 Provide professional development in a variety of formats for personnel M67 Collaborate with colleges/universities with teacher preparation programs M68 Provide professional development in a variety of formats for personnel M69 Other (specify) M70 Develop and implement a plan to inform program Benefits M70 Povolitation and benefits M70 Povolitation and implement a plan to info	M03	Recruit volunteers to actively participate in school activities					
M06 Provide parenting training M07 Provide a parent/family center M08 Provide program materials/information in home language M09 Involve parents from a variety of backgrounds in school decision making M10 Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school M11 Provide child care for parents participating in school activities M12 Acknowledge and include family members' diverse skills, talents, and knowledge in school activities M13 Provide adult education, including HSE and/or ESL classes, or family literacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Strategies for Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel N01 Develop and implement a plan to recruit and retain qualified personnel N02 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups N03 Provide mentor program for new personnel N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide an induction program for new personnel N07 Collaborate with colleges/universities with teacher preparation programs M18 Strategies for Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits Strategies for Lack of Knowledge Regarding Program Benefits N09 Develop and implement a plan to inform program beneficiaries of program activities and benefits	M04	Conduct parent/teacher conferences					
M07 Provide a parent/family center M08 Provide program materials/information in home language M09 Involve parents from a variety of backgrounds in school decision making M10 Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school M11 Provide child care for parents participating in school activities M12 Acknowledge and include family members' diverse skills, talents, and knowledge in school activities M13 Provide adult education, including HSE and/or ESL classes, or family literacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Strategies for Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel M17 Develop and implement a plan to recruit and retain qualified personnel M18 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups M19 Provide mentor program for new personnel M10 Provide intern program for new personnel M10 Provide intern program for new personnel M10 Provide induction program for new personnel M10 Provide mentor program for new personnel M10 Provide mentor program for new personnel M10 Provide intern program for new personnel M10 Provide mentor program for new personnel M11 Provide mentor program for new personnel M12 Provide mentor program for new personnel M13 Provide mentor program for new personnel M14 Provide mentor program for new personnel M15 Provide mentor program for new personnel M16 Provide mentor program for new personnel M17 Collaborate with colleges/universities with teacher preparation programs M18 Provide mentor program for program benef	M05	Establish school/parent compacts					
M08 Provide program materials/information in home language	M06	Provide parenting training					
M09 Involve parents from a variety of backgrounds in school decision making M10 Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school M11 Provide child care for parents participating in school activities M12 Acknowledge and include family members' diverse skills, talents, and knowledge in school activities M13 Interacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Facilitate school health advisory councils four times a year M17 Strategies for Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel M18 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups N03 Provide mentor program for new personnel N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs M17 Strategies for Lack of Knowledge Regarding Program Benefits M18 Strategies for Lack of Knowledge Regarding Program Benefits M19 Develop and implement a plan to inform program beneficiaries of activities	M07	Provide a parent/family center					
M10 Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school M11 Provide child care for parents participating in school activities M12 Acknowledge and include family members' diverse skills, talents, and knowledge in school activities M13 Provide adult education, including HSE and/or ESL classes, or family literacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Facilitate school health advisory councils four times a year M17 Strategies for Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel M18 Strategies for Shortage of Qualified Personnel M19 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups M19 Provide mentor program for new personnel M10 Provide intern program for new personnel M10 Provide an induction program for new personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a va	M08	Provide program materials/information in home language					
M11 Provide child care for parents participating in school activities M12 Acknowledge and include family members' diverse skills, talents, and knowledge in school activities M13 Provide adult education, including HSE and/or ESL classes, or family literacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Provide adult education, including HSE and/or ESL classes, or family literacy program M17 Conduct an outreach program for traditionally "hard to reach" parents M18 Facilitate school health advisory councils four times a year M19 Other (specify) Barrier: Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Provide mentor program for new personnel M10 Provide mentor program for new personnel M10 Provide intern program for new personnel M10 Provide an induction program for new personnel M10 Provide professional development in a variety of formats for personnel M10 Provide professional development in a variety of formats for personnel M10 Collaborate with colleges/universities with teacher preparation programs M10 Develop and implement a plan to recruit and retain qualified personnel M10 Provide professional development in a variety of formats for personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to recruit and retain qualified personnel M10 Develop and implement a plan to r	M09	Involve parents from a variety of backgrounds in school decision making					
Acknowledge and include family members' diverse skills, talents, and knowledge in school activities Provide adult education, including HSE and/or ESL classes, or family literacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Facilitate school health advisory councils four times a year M17 Strategies for Shortage of Qualified Personnel M18 Strategies for Shortage of Qualified Personnel M19 Other (specify) Barrier: Shortage of Qualified Personnel M10 Develop and implement a plan to recruit and retain qualified personnel M11 Not Recruit and retain personnel from a variety of racial, ethnic, and language minority groups M19 Provide mentor program for new personnel M10 Provide intern program for new personnel M10 Provide intern program for new personnel M10 Provide intern program for new personnel M10 Provide professional development in a variety of formats for personnel M10 Collaborate with colleges/universities with teacher preparation programs M10 Other (specify) M10 Barrier: Lack of Knowledge Regarding Program Benefits M11 Strategies for Lack of Knowledge Regarding Program Benefits M12 Povelop and implement a plan to inform program beneficiaries of Develop and implement a plan to inform program beneficiaries of Develop and implement a plan to inform program beneficiaries of activities	M10						
knowledge in school activities Provide adult education, including HSE and/or ESL classes, or family literacy program M14 Conduct an outreach program for traditionally "hard to reach" parents M15 Facilitate school health advisory councils four times a year M16 Facilitate school health advisory councils four times a year M17 Other (specify) Barrier: Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel N01 Develop and implement a plan to recruit and retain qualified personnel N02 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups N03 Provide mentor program for new personnel N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs M18 Parier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits M Develop and implement a plan to inform program beneficiaries of Develop and implement a plan to inform program beneficiaries of Develop and implement a plan to inform program beneficiaries of Develop and implement a plan to inform program beneficiaries of Develop and implement a plan to inform program beneficiaries of Develop and implement a Develop and implement a plan to inform program beneficiaries of Develop and implement a	M11						
M14 Conduct an outreach program for traditionally "hard to reach" parents	M12	knowledge in school activities					
M15 Facilitate school health advisory councils four times a year	M13	l					
M99 Other (specify)	M14	Conduct an outreach program for traditionally "hard to reach" parents					
# Strategies for Shortage of Qualified Personnel # Strategies for Shortage of Qualified Personnel N01 Develop and implement a plan to recruit and retain qualified personnel N02 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups N03 Provide mentor program for new personnel N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits	M15	Facilitate school health advisory councils four times a year					
# Strategies for Shortage of Qualified Personnel N01 Develop and implement a plan to recruit and retain qualified personnel N02 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups N03 Provide mentor program for new personnel N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits	M99	Other (specify)					
N01 Develop and implement a plan to recruit and retain qualified personnel N02 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups N03 Provide mentor program for new personnel N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits	Barrie	r: Shortage of Qualified Personnel					
No2 Recruit and retain personnel from a variety of racial, ethnic, and language minority groups	#	Strategies for Shortage of Qualified Personnel	Students	Teachers	Others		
N03 Provide mentor program for new personnel N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	N01	Develop and implement a plan to recruit and retain qualified personnel					
N04 Provide intern program for new personnel N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits P02 Publish newsletter/brochures to inform program beneficiaries of activities	N02						
N05 Provide an induction program for new personnel N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	N03	Provide mentor program for new personnel					
N06 Provide professional development in a variety of formats for personnel N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	N04	Provide intern program for new personnel					
N07 Collaborate with colleges/universities with teacher preparation programs N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits Poll Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	N05	Provide an induction program for new personnel					
N99 Other (specify) Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	N06	Provide professional development in a variety of formats for personnel					
Barrier: Lack of Knowledge Regarding Program Benefits # Strategies for Lack of Knowledge Regarding Program Benefits Students Teachers Others P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	N07	Collaborate with colleges/universities with teacher preparation programs					
# Strategies for Lack of Knowledge Regarding Program Benefits Students Teachers Others P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	N99	Other (specify)					
P01 Develop and implement a plan to inform program beneficiaries of program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	Barrier: Lack of Knowledge Regarding Program Benefits						
program activities and benefits Publish newsletter/brochures to inform program beneficiaries of activities	#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others		
	P01		\boxtimes				
	P02						

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	er: Lack of Knowledge Regarding Program Benefits (cont.)					
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others		
P03	Provide announcements to local radio stations, newspapers, and appropriate electronic media about program activities/benefits					
P99	Other (specify)					
Barrie	er: Lack of Transportation to Program Activities		· · · · · · · · · · · · · · · · · · ·			
#	Strategies for Lack of Transportation	Students	Teachers	Others		
Q01	Provide transportation for parents and other program beneficiaries to activities					
Q02	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school					
Q03	Conduct program activities in community centers and other neighborhood locations					
Q99	Other (specify)					
Barrie	er: Other Barriers					
#	Strategies for Other Barriers	Students	Teachers	Others		
Z99	Other barrier					
	Other strategy					
Z99	Other barrier Other strategy			П		
	Other barrier					
Z 99	Other strategy					
	Other barrier					
Z99	Other strategy					
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